

Minutes of the 2026 Annual General Meeting of Shareholders Plan B Media Public Company Limited,
held on Thursday, April 9, 2026, at 14.00 hrs.

via electronic means (E-AGM) under the Emergency Decree on Electronic Meeting B.E. 2563

Ph.D. Pennapha Dhanasarnsilp, Vice Chairman of the Board of Directors, served as the meeting's chairperson (the "Chairman"). Then, the Chairman declared the commencement of the 2026, at 14.00 hrs. Annual General Meeting of Shareholders and appointed Mr. Tanaporn Teachaviwat to act as the meeting's facilitator in accordance with the meeting agenda and to serve as the secretary of the meeting (the "Secretary of the Meeting")

The Secretary of the Meeting informed the meeting that the 2026 Annual General Meeting of Shareholders of Plan B Media Public Company Limited ("The Company") was convened according to Section 98 of the Public Limited Company Act B.E. 2535 (as amended) (the "Public Limited Company Act") and Article 31 of the Articles of Association of the Company which provides that the Annual General Meeting of Shareholders must be held every year within 4 months from the end of fiscal year of the Company. The meeting was recorded on video.

The Board of Directors' Meeting No.1/2026 of Plan B Media Public Company Limited had resolved to convene the 2026 Annual General Meeting of Shareholders on Thursday, April 9, 2026, at 14.00 hrs. to consider the following agenda items:

- | | |
|----------|--|
| Agenda 1 | To acknowledge the Company's performance for the year 2025; |
| Agenda 2 | To consider and approve the statements of financial positions and comprehensive income statements of the year 2025 for the fiscal year ended 31 December 2025; |
| Agenda 3 | To consider and approve the allocation of profit as legal reserve and dividend payment for the year 2025; |
| Agenda 4 | To consider and approve the appointment of directors in replacement of those who must retire by rotation; |
| Agenda 5 | To consider the election of a new director; |
| Agenda 6 | To consider and approve the remuneration of directors for the year 2026; |
| Agenda 7 | To consider and approve the appointment of auditors and the determination of the audit fee for the year 2026; |
| Agenda 8 | To consider and approve the amendment to Article 30 of the Company's Articles of Association regarding Directors' Authority ; |
| Agenda 9 | Other matters (if any) |

The Company had a total registered capital of THB 460,027,951.50, of which THB 460,027,951.50 was paid-up, and it was divided into 4,600,279,515 ordinary shares with a par value of THB 0.10¹ each. Four shareholders were present in person, holding an aggregate of 503,724 shares, and 264 shareholders were

¹ Information from the book closure for determining the record date for shareholders' entitlements on February 27, 2026.

present by proxy, holding an aggregate of 2,942,550,148 shares. As such, there were 268 presented shareholders in total, holding an aggregate of 2,943,053,872 shares, representing 63.9755 percent of the total issued shares of the Company, i.e., 4,600,279,515 shares which was more than one-third of the total Company's issued shares and thereby constituted a quorum, in accordance with Section 103 of the Public Limited Company Act and Article 33 of the Articles of Association of the Company which specifies that a quorum shall consist of the presence of at least 25 shareholders or not less than half of the total number of shareholders, holding shares in an aggregate of at least one-third of the total number of the issued share of the Company.

Between October 10, 2025, and December 29, 2025, the Company invited shareholders to propose agenda items and the names of persons qualified to serve as directors in advance. However, there were no shareholders to propose an agenda for the meeting and nominate persons to be selected as directors in advance.

Before commencing the meeting's agenda items, the Secretary of the Meeting introduced the directors of the Company, consisting of 7 directors, representing 100 percent of the total number of directors of the company as follows:

Directors attending the Meeting

1. Ph.D. Pennapha Dhanasarnsilp Vice Chairman, Independent Director, Chairman of the Audit Committee, Chairman of the Nomination and Remuneration Committee, Chairman of the Corporate Governance and Sustainability Committee
2. Mrs. Monluedee Sookpantararat Independent Director, Member of the Audit Committee, Member of the Nomination and Remuneration Committee, and Member of the Risk Management Committee
3. Mr. Mana Jantanayingyong Independent Director, Member of the Audit Committee, and Chairman of the Risk Management Committee
4. Mr. Palin Lojanagosin Director, and Chief Executive Officer
5. Ph.D. Pinijsorn Luechaikajohnpan Director, Member of the Nomination and Remuneration Committee, Member of the Risk Management Committee, and Managing Director
6. Mr. Prasong Jarungbenjatham Director, Member of the Corporate Governance and Sustainability Committee, and the Chief Financial Officer
7. Mr. Lap Shun Nelson Leung Director

The Secretary of the Meeting introduced the executives, advisors, and representatives from the Thai Investors Association who attended the meeting as follows:

Advisors attending the Meeting

Company's Auditor

Ms. Svita Yotinprasert EY Office Company Limited

Legal Counsel

Mr. Parithat Chamnongsilp TTT & Partners Company Limited

Representative from the Thai Investors Association

Ms. Umachasaya Charoenchai

According to Section 104 of the Public Limited Company Act and Article 34 of the Articles of Association of the Company, the Chairman of the Board of Directors shall be the Chairman of the shareholders' meeting. If the Chairman of the Board of Directors is absent from a meeting or unable to perform his duties, the Vice Chairman shall be the Chairman of the meeting. Therefore, the Secretary of the Meeting invited Ph.D. Pennapha Dhanasarnsilp, Vice Chairman of the Board of Directors, to preside over the meeting (the "Chairman") and welcomed all shareholders to the 2026 Annual General Meeting of Shareholders.

The Chairman informed the meeting that the number of shareholders and proxies present constituted a quorum as specified in the Company's Articles of Association. Then, the Chairman declared the commencement of the 2026 Annual General Meeting of Shareholders and appointed the Secretary of the Meeting to explain the meeting on the voting procedures and vote counting methods, as well as to act as the meeting's moderator in accordance with the agenda items.

The 2026 Annual General Meeting of Shareholders will only be held via electronic media. This is in accordance with the Royal Decree on Electronic Meetings, B.E. 2563. The company has not arranged any onsite registration, therefore, to be orderly and efficient and to benefit both the Company and all shareholders, the Secretary of the Meeting would like to proceed with the meeting. This is to inform you of the meeting procedures, voting, and vote counting, including details and guidelines for casting and counting votes, as set out in the supporting documents for the 2026 Annual General Meeting of Shareholders, which have already been sent to all shareholders. We would like to summarize important principles for understanding and compliance with good corporate governance principles as follows:

1. The Company used the Inventech Connect system, the electronic meeting system provider, which is a subsidiary of the Stock Exchange of Thailand Group.
2. Agenda items of the meeting would be considered in sequence in accordance with the Invitation to the meeting.
3. In casting votes in the meeting, each shareholder would have the number of votes equal to the number of shares held, whereby one share was regarded as one vote.
4. In casting votes for each agenda item, if shareholders or proxies disapprove or abstain from voting, please press the "disapprove" or "abstain" button for such agenda item.

In counting votes for each agenda item, the Company would deduct the votes of disapproval and abstaining from the total votes of such an agenda item. If shareholders or proxies did not press the disapprove or abstain button, the Company would deem that the shareholders or proxies approved the agenda item.

5. In case that shareholders or proxies attend the meeting system after any agenda item has already been considered, the shareholders or proxies would only be entitled to cast votes for agenda items that have not been considered. The number of shareholders or proxies and the number of votes cast on each agenda item may vary, as shareholders or proxies may join the meeting system during the meeting or leave it before the meeting adjourns.
6. Once the Company turns off the vote calculation system in each agenda item, alteration of votes cast cannot be done. If the vote calculation system is delayed by more than 5 minutes, the Company would consider subsequent agenda items in the interest of time. Once the voting results for the previous agenda items were obtained, the meeting moderator would inform the meeting of the results.
7. The attendees could watch the presentation and see the voting result of each agenda item throughout the meeting by pressing the voting result button on the screens. In case shareholders authorized the Company's independent directors or other persons to attend the meeting as their proxies using proxy forms and had already cast their votes, the Company had recorded those votes in advance.
8. In case that shareholders or proxies had any questions or comments, the shareholders or proxies were requested to raise questions which were relevant to the agenda item being considered. If the questions or comments were not relevant to the agenda item under consideration, the shareholders or proxies were requested to raise them in Agenda 13 regarding other matters.
9. Shareholders or proxies who had any questions were requested to "submit a question" Participants may submit inquiries through two channels as follows: 1) Submission via text message: Participants may type their questions and click the "Send Question" button. However, if a large number of questions are submitted, the Company reserves the right to select questions at its discretion, as deemed appropriate. 2) Submission via video and audio (video conference): Participants may click the "Ask via Video and Audio" button and then click "Confirm" to reserve a queue. The meeting moderator will announce the name-surname of participants who are granted the opportunity to ask questions. In this regard, the Company reserves the right to terminate the video and audio of any shareholder who asks questions or expresses opinions in an inappropriate, defamatory, or unlawful manner, including any act that infringes upon the rights of others, disrupts the meeting, or causes disturbance to other participants.
10. The director as shareholder requests to exercise the right to vote in agreement with the proposals of the Board of Directors on every agenda.
11. The Company reserved the right to conduct appropriate measures for a rapid and efficient meeting.

12. The Company authorized a representative from TTT & Partners Company Limited, Mr. Parithat Chamnongsilp was to serve as the meeting inspector to ensure the meeting was conducted transparently, legally, and in compliance with the Company's Articles of Association.
13. In the case that shareholders had any questions or comments other than the agenda being considered, the shareholders were requested to raise such questions or comments in the agenda regarding other matters at the end of the meeting. Also, shareholders were requested to cooperate to ensure the meeting was in order and to keep it within the specified timeframe.

After that, the Secretary of the Meeting proceeded with the meeting in accordance with the agenda items as follows:

Agenda 1

To acknowledge the operating results of the Company for the year 2025

The Secretary of the Meeting invited Ph.D. Pinijsorn Luechaikajohnpan, Director, member of the Nomination and Remuneration Committee, member of the Risk Management Committee, and Managing Director (“Ph.D. Pinijsorn”) to present the details of this agenda at the meeting.

Ph.D. Pinijsorn summarized the Company's performance in 2025 compared to 2024 as follows:

- The Company reported total revenue of THB 9,610 million in 2025, representing an increase of THB 372 million, or 4.0%, compared to 2024. This growth was primarily driven by increased revenue from both out-of-home advertising and engagement marketing businesses.
- The Company recorded gross profit of THB 3,070 million in 2025, an increase of THB 325 million, or 11.8%, compared to 2024. This reflects improved cost-management efficiency through the value enhancement of advertising media and the effective utilization of assets.
- The Company's operating profit amounted to THB 1,914 million in 2025, increasing by THB 282 million, or 17.3%, compared to 2024, attributable to the aforementioned factors.
- EBITDA for 2025 was THB 4,493 million, increasing by THB 327 million, or 7.9%, compared to 2024, driven by continued business expansion and efficient cost management.
- Net profit attributable to shareholders of the Company in 2025 was THB 1,105 million, increasing by THB 55 million, or 5.2%, compared to 2024.
- Revenue from sales and services totaled THB 9,528 million, representing an increase of 4.3% compared to 2024, driven by growth across the Company's two core business segments, as detailed below:
 - The out-of-home advertising business generated revenue of THB 7,568 million, increasing by 4.1% compared to 2024, supported by growth across nearly all media segments,

including revenue recognition from advertising media management for VGI Public Company Limited (“VGI”).

- The engagement marketing business generated revenue of THB 1,960 million, increasing by 4.9%, driven by growth in music marketing. Excluding revenue from the Olympic Games Paris rights management recognized in 2024, revenue from the engagement marketing business would have grown by 44.4%.

Key Operations and Developments in 2025

In 2025, the Company focused on content development and business expansion to enhance its out-of-home media network in response to evolving consumer needs and future growth opportunities. Significant developments during the year include:

- In celebration of its 20th anniversary, the Company launched “The 20,” transforming the Series Pole static media into a digital format spanning over 2.5 kilometres.
- The Company introduced a digital media installation on the glass elevator at Central World under the name “Central World 360°,” a new screen format extending up to six floors.
- A large-scale digital media installation was launched in front of Central Park, reaching a diverse audience ranging from business professionals to tourists.
- The Company launched “Nextopia” at Siam Paragon, an innovative media format aligned with ESG trends and designed to enhance brand communication capabilities.
- The Company formed a strategic partnership with VGI to elevate the advertising media industry and integrate strengths across diverse out-of-home media platforms.
- The Company invested 50% in Hello Bangkok LED Co., Ltd. to expand its nationwide network of billboards and digital screens.
- The Company transformed Rajadamnern Stadium through “Immersive Muay Thai,” delivering a world-class Muay Thai viewing experience by blending traditional martial arts with modern entertainment.
- A newly redesigned retail store was launched in front of Rajadamnern Stadium, offering new merchandise that reflects the identity of Muay Thai, to enhance visitor experience and attract both Thai and international tourists.
- The Company partnered with MONOMAX and Jas to secure rights to manage commercial benefits for the Premier League and FA Cup for three seasons.
- Changsuek finished as runner-up in the King's Cup (51st edition).
- Changsuek ranked second in Group D with a total of 9 points in the qualifiers for the AFC Asian Cup 2027.

- The Company organized Scenic ½ Marathon and Scenic Marathon 6 events throughout the year across multiple provinces, including Chanthaburi, Rayong, Krabi, and Nakhon Phanom, which received strong participation from both Thai and international runners, reflecting the growth of sports and experiential tourism trends.
- The Company received the “Company of the Year 2025” award in the Media and Publishing category at the Money & Banking Awards 2025.
- The Company won three IAA Awards 2025 at the IAA Awards for Listed Companies 2025 for the fourth consecutive year, namely Outstanding CEO, Best CFO, and Best IR.
- The Company received two major awards—Best Investor Relations Awards and Commended Sustainability Awards at the SET Awards 2025 reaffirm its leadership in investor relations and sustainability.
- The Company was awarded Bronze – Excellence in CSR Strategy at the HR Excellence Awards 2025, recognizing excellence in human resource management and sustainability strategy. The Company was rated “Excellent” (5-star level) for corporate governance in the 2025 assessment of Thai-listed companies.
- The Company achieved the highest “AAA” rating in the SET ESG Ratings 2025, marking its fifth consecutive years of maintaining excellence in sustainability standards.

For the Anti-Corruption Policy, the Company had placed importance on Anti-Corruption in conducting its business, and is committed to morals, ethics, transparency, and accountability to all stakeholders. The Company had established guidelines on disciplinary actions of the Board of Directors, Executives, and Employees in the business and professional ethics are part of the Company's Corporate Governance Policy.

The Company signed a joint declaration with the Thai Private Sector's Collective Action Coalition for Anti-Corruption aims to encourage and advance a clear, concrete anti-corruption policy. Currently, the Company has been certified as a member of the Thai Private Sector's Collective Action Coalition (CAC) since 2019 and the Company obtained the second renewal of its certification in 2025, extending its validity through 2028, reaffirming its commitment to conducting business with transparency, integrity, and responsibility throughout the value chain.

The Secretary of the Meeting allowed the shareholders and proxies to raise questions or provide comments, the details of which are summarized below.

Ms. Umachasaya Charoenchai, proxy holder from the Thai Investors Association, raised a total of three questions as follows:

Question 1: Regarding the Company's investment in Hello Bangkok LED Co., Ltd. (“Hello LED”), with an investment value of approximately THB 2,000 million at a price 40 times higher than the original share

value, an inquiry was made as to whether the actual operating results of Hello LED in 2025 were in line with the target, and how long it was expected to take for the Company to recover its investment.

Ph.D. Pinijsorn Luechaikajohnpan clarified that the Company views its investment in Hello LED as a long-term investment and has assessed the profit-generating potential of such business at approximately THB 200 million per year. For the operating results in 2025, Hello LED recorded revenue of approximately THB 700 million and a net profit of approximately THB 188 million, reflecting the strong business fundamentals and consistency with the assumptions used by the management in making the investment decision. The Company holds a 50 percent shareholding with an investment of approximately THB 2,000 million, which, on a preliminary basis, would imply a payback period of approximately 20 years. However, such an assessment has not yet taken into account the future growth potential of the out-of-home advertising business, the synergies with the Company's assets, and the opportunities for further expansion arising from the Company's business ecosystem. In this regard, following the Company's acquisition of the rights to manage the media of VGI Public Company Limited ("VGI"), the Company is confident that it will be able to improve media sales efficiency, expand business opportunities, and support long-term growth in revenue and profit. In addition, in 2025, the Company recognized its share of profit from Hello LED for five months, amounting to approximately THB 40 million, which was overall in line with the plan.

Question 2: Whether the profit growth in 2025 resulted from the consolidation of Hello LED's financial statements or from operating performance exceeding the expectations of the aforementioned business.

Ph.D. Pinijsorn Luechaikajohnpan clarified that the profit growth in 2025 did not arise solely from the consolidation of Hello LED's financial statements, but was attributable to growth in both the Company's core business and its new businesses. In respect of the core business, the Company expanded its media network to cover the entire consumer journey, resulting in continuous improvement in media utilization rate and media sales efficiency. At the same time, the engagement marketing business experienced remarkable growth, driven by both the management of the marketing rights for the English Premier League and the expansion of the boxing business following the launch of the Immersive Muay Thai format. As for Hello LED, its overall operating results were in line with the plan and also contributed, in part, to the growth of the Company's profit in that year.

Question 3: Regarding the Company's risk management plan after obtaining the rights to manage all VGI media, including the case relating to the dispute involving the Bangkok Mass Transit Authority ("BMTA"), and what percentage of the Company's total revenue was derived from the BTS and VGI groups.

Ph.D. Pinijsorn Luechaikajohnpan clarified that the Company recognizes revenue from the management of VGI media in the form of a management fee at the rate of 5 percent of VGI's media revenue. At present, revenue from VGI media represents only approximately 1 percent of the revenue from the Company's

out-of-home advertising business and, therefore, the revenue risk is considered limited. In this regard, the Company has diversified its media portfolio and customer base, which helps reduce dependence on revenue from any particular counterparty.

With respect to the dispute between Mr. Korkiat Panichyarom and Plan B Media Public Company Limited, Ph.D. Pinijsorn Luechaikajohnpan clarified that Plan B Media Public Company Limited assumed the contract since 2006, paid debts on behalf of the counterparty in excess of THB 50 million, and has continuously operated such business solely on its own for almost 20 years, during which the counterparty has no longer had any involvement. Subsequently, the counterparty filed 21 lawsuits claiming benefits despite having no legal entitlement, and the Court rendered judgments in favour of the Company in all such cases, all of which have become final. In addition, the counterparty had previously been adjudged by the Court in a defamation case in which the Company was the injured party. In the most recent case, in which an additional defamation complaint was filed, the Court ordered that the complaint not be accepted because it concerned the same facts and lacked merit. In this regard, the Company reaffirmed that the dispute had undergone the full judicial process and was fully concluded. The Company adheres to the Court's judgments as the principal basis and remains prepared to disclose the facts in accordance with such judgments in a transparent manner.

As there were no further questions from the shareholders, the Secretary of the Meeting requested that the Meeting acknowledge the operating results of the Company for the year 2025, as proposed in all respects.

This agenda was for acknowledgement; thus, there was no casting of votes.

Agenda 2

To consider and approve the statements of financial position and comprehensive income statements of the year 2025 for the fiscal year ended 31 December 2025

The Secretary of the Meeting invited Ph.D. Pinijsorn to present the financial position statements and comprehensive income statements for the fiscal year ended 31 December 2025 to the meeting.

Ph.D. Pinijsorn proposed that the meeting consider and approve the statements of financial position and the statements of comprehensive Income for the fiscal year ended 31 December 2025, which had been audited by a certified public accountant and reviewed and approved by both the Audit Committee and the Board of Directors. The details are as presented in the Company's annual report, which was delivered together with the notice of the meeting.

Summary of the Company's Financial Statements for the Year 2025

Item	Consolidated Financial Statement		Separate Financial Statement		
	(Unit: Million Baht)	2025	2024	2025	2024
Statement of Financial Position					
Total Assets		19,471	16,678	15,806	13,889
Total Liabilities		6,879	6,716	5,093	5,167
Shareholders' Equity		12,592	9,963	10,713	8,723
Total Revenue					
Operating Results		9,610	9,238	8,196	7,532
Net Profit Attributable to Shareholders for the Year 2024		1,105	1,050	1,107	748

The Secretary of the Meeting allowed shareholders and proxies to ask questions or offer comments.

There were no shareholders or proxies to ask questions or express opinions on this agenda.

The Secretary of the Meeting requested the meeting to vote. The results can be summarized as follows.

Shareholders voting	Number of votes (1 share = 1 vote)	Percentage of shareholders and proxies attending the meeting and casting their votes
Approved	2,943,050,172	100.0000
Disapproved	0	0.0000
Abstained	3,700	-
Total (268 shareholders)	2,943,053,872	100.0000

Resolution: The meeting was resolved by the majority vote of the shareholders attending the meeting and eligible to vote that the statements of financial positions and comprehensive income statements of the year 2025 for the fiscal year ended December 31, 2025, were approved by the certified public accountant, as proposed.

Agenda 3

To consider and approve the allocation of profit as legal reserve and dividend payment for the year 2025

The Secretary of the Meeting informed the meeting that pursuant to Section 115 of the Public Limited Company Act and Articles 44 and 45 of the Company's Articles of Association, the Annual General Meeting of Shareholders is required to consider the appropriation of profits and the payment of annual dividends. The Board of Directors may also, from time to time, consider paying interim dividends if the Company has

sufficient profits. Once interim dividends have been paid, the Company must report such payment to shareholders at the next shareholders' meeting.

In addition, pursuant to Section 116 of the Public Limited Company Act and Article 45 of the Articles of Association of the Company, the Company shall allocate no less than 5 percent of its annual net profit less the accumulated losses brought forward (if any) to a reserve fund until this fund attains an amount of no less than 10 percent of the registered capital.

As of December 31, 2025, the Company has allocated reserves in full accordance with the laws and the Articles of Association of the Company. Thus, the Company is not required to allocate an additional amount as a reserve fund.

For FY2025, the Company reported net profit after corporate income tax based on the separate financial statements, equivalent to net profit per share of THB 0.25. The Board of Directors' Meeting No. 8/2025, held on 11 November 2025, resolved to approve the payment of an interim dividend to shareholders of THB 0.1674 per share, totalling approximately THB 770,000,000, and the Company has already paid such interim dividend on 9 December 2025.

In addition, the Company proposes that the Annual General Meeting of Shareholders for 2026 consider approving the payment of a final dividend for FY2025 at THB 0.0435 per share, totalling approximately THB 200,000,000, to be paid out of retained earnings. As a result, together with the interim dividend already paid, the total dividend payment for FY2025 would be THB 0.2109 per share, or approximately THB 970,000,000 in total. The Company has set the record date for shareholders entitled to receive the dividend as Tuesday, 21 April 2026, and the dividend payment date as Friday, 8 May 2026, subject to approval at the 2026 Annual General Meeting of Shareholders.

The Company's dividend policy is to pay dividends of not less than 50% of net profit after corporate income tax based on the separate financial statements and after allocation of the legal reserve. In considering each dividend payment, the Company balances the best interests of shareholders with the need to retain funds for future investments, repayment of borrowings, and/or working capital. Based on the FY2025 operating results, the proposed dividend represents 87.7% of net profit under the separate financial statements.

Details of dividend payments:

Details of the dividend payment	2023	2024	2025
Interim dividend	0.0748	0.1166	0.1674
Year-end dividend	-	-	0.0435
Total dividend (THB)	0.0748	0.1166	0.2109

Note: For 2023 and 2024, the Company paid only interim dividends; therefore, there were no final dividends in those years.

The Secretary of the Meeting allowed shareholders and proxies to ask questions or offer comments.

There were no shareholders or proxies to ask questions or express opinions on this agenda.

The Secretary of the Meeting requested the meeting to vote. The results can be summarized as follows.

Shareholders voting	Number of votes (1 share = 1 vote)	Percentage of shareholders and proxies attending the meeting and casting their votes
Approved	2,943,053,872	100.0000
Disapproved	0	0.0000
Abstained	0	-
Total (268 shareholders)	2,943,053,872	100.0000

Resolution: The meeting was resolved by the majority vote of the shareholders attending the meeting and eligible to vote on the allocation of profit as legal reserve and dividend payment for the year 2025 as proposed.

Agenda 4

To consider and approve the appointment of directors in place of the directors who will retire by rotation

The Secretary of the Meeting informed the meeting that at the 2026 Annual General Meeting of Shareholders, one-third of the total number of directors, or 2 directors, were required to retire by rotation.

The names of the 2 retiring directors are as follows:

1. Pinijsorn Luechaikajornpan, Ph.D. Director
2. Mr. Arnon Porndhiti Director

However, as Mr. Arnon Porndhiti has submitted his resignation from the directorship to the Company, effective from 12 February 2026, the Board of Directors therefore deems it appropriate to propose that the meeting consider the election of one (1) director, namely Pinijsorn Luechaikajornpan, Ph.D., to be re-elected as a director for another term, and have qualifications in accordance with relevant regulations and are suitable for the Company's business operations, as approved by the Nomination and Remuneration Committee deliberately considered that Pinijsorn Luechaikajornpan, Ph.D. who will retire by rotation at the 2026 Annual General Meeting of Shareholders are qualified, experienced, and possess expertise which will be beneficial to the Company's business operation, as well as possess qualifications and do not have any prohibited characteristics pursuant to the Public Company Limited Act, the Securities and Exchange Act B.E. 2535 (1992) (as amended), and other relevant notifications.

The Board of Directors has considered and deemed it appropriate to propose that the shareholder meeting consider re-electing Pinijsorn Luechaikajornpan, Ph.D. to return to office for another term. The information about the director appears in the meeting documents sent to shareholders.

The Secretary of the Meeting allowed the shareholders and proxies to raise questions or provide comments regarding such matters.

There were no shareholders or proxies to ask questions or express opinions on this agenda.

The Secretary of the Meeting requested the meeting to vote. The results can be summarized as follows.

To appoint Pinijsorn Luechaikajornpan, Ph.D., a director, to hold office for another term

Shareholders voting	Number of votes (1 share = 1 vote)	Percentage of shareholders and proxies attending the meeting and casting their votes
Approved	2,719,651,497	94.8435
Disapproved	147,865,249	5.1565
Abstained	234,576	-
Total (268 shareholders)	2,867,751,322	100.0000

Resolution: The meeting resolved, by a majority vote of the shareholders present and entitled to vote, to approve the re-election of Pinijsorn Luechaikajornpan, Ph.D. to serve another term as a director of the Company.

Agenda 5

To consider the election of a new director

The Secretary of the Meeting informed the meeting that to ensure continuity and effectiveness in the Company's governance and management, and to maintain the number of directors in accordance with the Company's governance structure, the Nomination and Remuneration Committee has considered the qualifications, knowledge, capabilities, and experience appropriate for the Company's business direction. The Committee resolved to propose that the Board of Directors submit to the shareholders' meeting for approval of the appointment of Mr. Napat Trungtrajittikul as an additional new director of the Company, as he possesses the knowledge, experience, and expertise beneficial to the Company's operations. He meets the qualifications and does not have any prohibited characteristics under the Public Limited Companies Act B.E. 2535 (1992) and the Securities and Exchange Act B.E. 2535 (1992), as amended, as well as relevant notifications. If approved by the shareholders' meeting, the Company will have a total of eight (8) directors.

Accordingly, the Board of Directors has considered the matter. It deems it appropriate to propose that the shareholders' meeting approve the appointment of Mr. Napat Trungtrajittikul as an additional new director of the Company.

The Secretary of the Meeting allowed the shareholders and proxies to raise questions or provide comments regarding such matters.

There were no shareholders or proxies to ask questions or express opinions on this agenda.

The Secretary of the Meeting requested the meeting to vote. The results can be summarized as follows.

Shareholders voting	Number of votes (1 share = 1 vote)	Percentage of shareholders and proxies attending the meeting and casting their votes
Approved	2,937,107,763	99.7962
Disapproved	5,998,109	0.2038
Abstained	0	-
Total (269 shareholders)	2,943,105,872	100.0000

Resolution: The meeting resolved, by a majority vote of the shareholders present and entitled to vote, to approve the appointment of Mr. Napat Trungtrajittikul as an additional director of the Company.

Agenda 6

To consider and approve the remuneration of directors for the year 2026

The Secretary of the Meeting invited Ph.D. Pennapha Dhanasarnsilp, Chairman of the Nomination and Remuneration Committee ("Ph.D. Pennapha") to present the details of this agenda to the meeting.

Ph.D. Pennapha, informed the meeting that the Board of Directors considered and deems it appropriate to propose to the shareholders' meeting for consideration and determination the remuneration of the Board of Directors and the Sub-Committees of the Company for the year 2026 for THB 4,800,000. Additionally, they propose to determine the yearly bonus for the directors of the Company for the year 2026 in the amount not exceeding THB 7,200,000. These amounts are deemed appropriate by comparing them with the remuneration rates of businesses with a similar size to the Company in the same industry and that are consistent. The remuneration has been increased, effective 2025, with the monthly remuneration for the position of Vice Chairman set at THB 40,000. In this regard, the directors shall not receive any other benefits other than those mentioned above. They further propose that the meeting delegates authority to the Nomination and Remuneration Committee to determine the details and allocation of the remuneration to be paid to each director of the Company based on their duties and responsibilities.

The Secretary of the Meeting allowed shareholders and proxies to ask questions or offer comments.

There were no shareholders or proxies to ask questions or express opinions on this agenda.

The Secretary of the Meeting requested the meeting to vote. The results can be summarized as follows.

Shareholders voting	Number of votes (1 share = 1 vote)	Percentage of shareholders and proxies attending the meeting and casting their votes
Approved	2,943,105,872	100.0000
Disapproved	0	0.0000
Abstained	0	0.0000
Total (269 shareholders)	2,943,105,872	100.0000

Resolution: The meeting was resolved by the vote of no less than two-thirds of the total votes of the shareholders attending the meeting and eligible to vote that the compensation for the directors and the subcommittee for the year 2026 of THB 4,800,000 and the payment of yearly bonuses for 2026 to the company's directors not exceeding THB 7,200,000 per annum. The authorization of the nomination and remuneration committee is to determine the details and rate of remuneration to be paid to each of the directors by their scope of duties and responsibilities to be approved as proposed.

Agenda 7

To consider and approve the appointment of auditors and the determination of the audit fee for the year 2026

The Secretary of the Meeting informed the meeting that the Board of Directors has considered and deemed it appropriate to propose to the meeting for consideration the appointment of auditors (1) Mr. Kittiphun Kiatsomphob, Certified Public Accountant No. 8 0 5 0 and/or (2) Ms. Kessirin Pinpuvadol, Certified Public Accountant No. 7325 and/or (3) Mr. Preecha Arunnara, Certified Public Accountant No. 5800 from EY Office Company Limited to be the auditors of the Company for the year 2026, whereby one of the following auditors shall review and provide his/her opinions on the Company's financial statements.

In this regard, the nominated auditors have passed the Audit Committee's selection process. By considering the criteria, qualifications, and performance in their work. These auditors have no affiliations or relationships with the company. In addition, the nominated auditor is knowledgeable and capable, accepted in the business industry, and approved by the Securities and Exchange Commission.

The auditing fee for fiscal year 2026 has been set at THB 10,501,000, which is appropriate.

The Secretary of the Meeting allowed shareholders and proxies to ask questions or offer comments.

There were no shareholders or proxies to ask questions or express opinions on this agenda.

The Secretary of the Meeting requested the meeting to vote. The results can be summarized as follows.

Shareholders voting	Number of votes (1 share = 1 vote)	Percentage of shareholders and proxies attending the meeting and casting their votes
Approved	2,943,105,872	100.0000
Disapproved	0	0.0000
Abstained	0	-
Total (269 shareholders)	2,943,105,872	100.0000

Resolution: The meeting was resolved by the majority vote of the shareholders attending the meeting and eligible to vote on the appointment of auditors and the determination of the audit fee for the year 2026, as proposed.

Agenda 8

To consider and approve the amendment to Article 30 of the Company's Articles of Association regarding Directors' Authority

The Secretary of the Meeting informed the meeting that the Board of Directors has considered and deems it appropriate to propose that the Meeting of Shareholders approve the amendment to the Company's Articles of Association, Article 30 (Directors' Authority), by revising the wording from specifying "names" to specifying the "number of directors required to sign jointly," to avoid the need to amend the Articles of Association each time there is a change in directors' names. The proposal also includes granting the Board of Directors authority to determine and, as appropriate, amend the names of the directors authorized to sign and bind the Company.

Therefore, it is deemed appropriate to propose that the Meeting of Shareholders approve the amendment to Article 30 (Directors' Authority) with details as follows.

The Company proposes to repeal the existing text of Article 30 in its entirety and replace it with the following:

"Article 30 The authorized signatories of the Company shall be two (2) directors signing jointly and affixing the Company's seal, except in the following cases where three (3) directors shall sign jointly and affix the Company's seal:

1. Any contract with over 200,000,000 baht liability or any guarantee on that liability
2. Any acquisition or sales of assets worth over 200,000,000 baht
3. Any lease contract, service contract, concession contract or real-estate lease contract with rental fees throughout the contract duration of over 200,000,000 baht
4. Any contract worth over or with expenses or obligations of over 200,000,000 baht
5. Any loan made worth over 200,000,000 baht by the Company

6. Any pledge of Company's assets

The Board of Directors is authorized to determine and amend, as appropriate, the name(s) of director(s) who are authorized to sign and bind the Company"

In addition, the Board of Directors deems it appropriate to propose that the Meeting of Shareholders authorize any person, as deemed appropriate by the Board, to proceed with the registration of the amendment to the Company's Articles of Association, including having the authority to make any amendments and/or additional changes to the wording as required by the Registrar, as necessary and appropriate, provided that such changes do not affect the material substance of the amendment, to complete the registration of the amendment.

The Secretary of the Meeting provided an opportunity to the shareholders and proxies to raise questions or provide comments regarding such matters.

There were no shareholders or proxies to ask questions or express opinions on this agenda.

The Secretary of the Meeting requested the meeting to vote. The results can be summarized as follows.

Shareholders voting	Number of votes (1 share = 1 vote)	Percentage of shareholders and proxies attending the meeting and casting their votes
Approved	2,943,105,872	100.0000
Disapproved	0	0.0000
Abstained	0	0.0000
Total (269 shareholders)	2,943,105,872	100.0000

Resolution: The meeting resolved by a vote of not less than three-fourths of the total number of votes of the shareholders present and entitled to vote, to approve the amendment to Article 30 of the Company's Articles of Association regarding Directors' Authority, as proposed above.

Agenda 9

Other matters (if any)

The Chairman allowed shareholders and proxies to ask questions or provide comments on various matters. Shareholders and proxies had the following questions:

As no further matters were proposed for consideration at the meeting, the Chairman thanked all shareholders for contributing their beneficial insights to the Company on this occasion. The meeting was adjourned at 15.30 hrs.

